(Registration No. 196301000446 (5286-U)) (Incorporated in Malaysia)

FINANCIAL REPORT
31 MARCH 2025

(Registration No. 196301000446 (5286-U)) (Incorporated in Malaysia)

INTERIM FINANCIAL REPORT 31 MARCH 2025

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(Registration No. 196301000446 (5286-U)) (Incorporated in Malaysia)

CONDENSED CONSOLIDATED STATEMENT OF FINANCIAL POSITION AS AT 31 MARCH 2025

| | As at End of Current Quarter 31 March 2025 RM'000 (Unaudited) | As at End of Current Quarter 31 Dec 2024 RM'000 (Audited) | Changes |
|--|---|---|---------|
| Assets | | | |
| Property, plant and equipment | 2,454,742 | 2,468,583 | -0.6 |
| Right-of-use assets | 669,264 | 678,907 | -1.4 |
| Investment properties | 1,005,215 | 987,908 | 1.8 |
| Intangible assets | 20,590 | 20,590 | 0.0 |
| Investments in associates | 675,099 | 645,770 | 4.5 |
| Other investments | 379,537 | 419,164 | -9.5 |
| Deferred tax assets | 149,859 | 139,102 | 7.7 |
| Inventories | 35,897 | 35,896 | 0.0 |
| Other receivables | 34,622 | 33,657 | 2.9 |
| Total non-current assets | 5,424,825 | 5,429,577 | -0.1 |
| Inventories | 351,805 | 339,885 | 3.5 |
| Biological assets | 18,063 | 18,566 | -2.7 |
| Trade and other receivables | 475,266 | 482,623 | -1.5 |
| Current tax assets | 24,553 | 36,376 | -32.5 |
| Other investments | 2,068,539 | 1,914,857 | 8.0 |
| Cash and cash equivalents | 3,234,604 | 3,335,869 | -3.0 |
| Total current assets | 6,172,830 | 6,128,176 | 0.7 |
| Total assets | 11,597,655 | 11,557,753 | 0.3 |
| Equity | | | |
| Share capital | 620,462 | 620,462 | 0.0 |
| Reserves | 1,218,006 | 1,269,698 | -4.1 |
| Retained earnings | 5,715,342 | 5,624,611 | 1.6 |
| Treasury stocks | (969) | (969) | 0.0 |
| Total equity attributable to stockholders of the Company | 7,552,841 | 7,513,802 | 0.5 |
| Non-controlling interests | 490,381 | 488,657 | 0.4 |
| Total equity | 8,043,222 | 8,002,459 | 0.5 |
| Liabilities | | | |
| Borrowings | 756,641 | 845,620 | -10.5 |
| Lease liabilities | 25,028 | 20,877 | 19.9 |
| Contract liabilities | 44,582 | 33,882 | 31.6 |
| Retirement benefits | 23,402 | 23,406 | 0.0 |
| Deferred tax liabilities | 166,899 | 165,482 | 0.9 |
| Total non-current liabilities | 1,016,552 | 1,089,267 | -6.7 |
| Borrowings | 2,012,847 | 1,858,426 | 8.3 |
| Lease liabilities | 4,681 | 7,889 | -40.7 |
| Current tax liabilities | 69,283 | 60,254 | 15.0 |
| Trade and other payables | 447,946 | 528,124 | -15.2 |
| Contract liabilities | 3,124 | 11,334 | -72.4 |
| Total current liabilities | 2,537,881 | 2,466,027 | 2.9 |
| Total liabilities | 3,554,433 | 3,555,294 | 0.0 |
| Total equity and liabilities | 11,597,655 | 11,557,753 | 0.3 |
| Net assets per stock (sen) | 1217.43 | 1211.14 | 0.5 |

The selected explanatory notes form an integral part of, and, should be read in conjunction with, this interim financial report.



(Registration No. 196301000446 (5286-U)) (Incorporated in Malaysia)

CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE PERIOD ENDED 31 MARCH 2025

| | Individual Current Year Quarter 31 Mar 2025 RM'000 (Unaudited) | Preceding Year Quarter 31 Mar 2024 RM'000 (Unaudited) | Changes | Cumulative (Current Year To Date (One quarter to 31 Mar 2025) RM'000 (Unaudited) | Preceding Year To Date (One quarter to 31 Mar 2024) RM'000 (Unaudited) | Changes |
|---|--|---|---------|---|--|---------|
| Revenue | 1,412,892 | 1,189,327 | 18.8 | 1,412,892 | 1,189,327 | 18.8 |
| Results from operating activities | 123,799 | 427,555 | (71.0) | 123,799 | 427,555 | (71.0) |
| Finance costs | (12,453) | (18,256) | (31.8) | (12,453) | (18,256) | (31.8) |
| Share of profits after tax of equity accounted associates | 17,081 | 4,122 | 314.4 | 17,081 | 4,122 | 314.4 |
| Profit before taxation | 128,427 | 413,421 | (68.9) | 128,427 | 413,421 | (68.9) |
| Tax expense | (33,751) | (85,499) | (60.5) | (33,751) | (85,499) | (60.5) |
| Profit from continuing operations | 94,676 | 327,922 | (71.1) | 94,676 | 327,922 | (71.1) |
| Other comprehensive expense, net of tax | | | | | | |
| Foreign currency translation differences for foreign operations: | (12.450) | (12.122) | 41.0 | (12.470) | (12.122) | (1.1) |
| - loss during the period | (13,478) | (12,132) | (11.1) | (13,478) | (12,132) | (11.1) |
| Fair value loss of equity instruments designated at fair value through other comprehensive income | (40,314) | (63,749) | 36.8 | (40,314) | (63,749) | 36.8 |
| Other comprehensive expense for the period, net of tax | (53,792) | (75,881) | 29.1 | (53,792) | (75,881) | 29.1 |
| Total comprehensive income for the period | 40,884 | 252,041 | (83.8) | 40,884 | 252,041 | (83.8) |
| Profit attributable to: | | | | | | |
| Stockholders of the Company | 90,859 | 319,476 | (71.6) | 90,859 | 319,476 | (71.6) |
| Non-controlling interests | 3,817 | 8,446 | (54.8) | 3,817 | 8,446 | (54.8) |
| Profit for the period | 94,676 | 327,922 | (71.1) | 94,676 | 327,922 | (71.1) |
| Total comprehensive income attributable to: | | | | | | |
| Stockholders of the Company | 39,167 | 243,705 | (83.9) | 39,167 | 243,705 | (83.9) |
| Non-controlling interests | 1,717 | 8,336 | (79.4) | 1,717 | 8,336 | (79.4) |
| Total comprehensive income for the period | 40,884 | 252,041 | (83.8) | 40,884 | 252,041 | (83.8) |
| Weighted average number of stocks in issue ('000) | 620,354 | 620,362 | | 620,354 | 620,362 | |
| Basic earnings per stock (sen) (based on the weighted average number of stocks) | 14.65 | 51.50 | (71.6) | 14.65 | 51.50 | (71.6) |



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CONDENSED CONSOLIDATED STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE PERIOD ENDED 31 MARCH 2025

| | Individual (| Quarter | Cumulativ | ve Quarters | |
|---|---|-----------|---|--|--|
| | Current F Year Quarter 31 Mar 2025 31 M RM'000 (Unaudited) (Un | | Current Year To Date (One quarter to 31 Mar 2025) RM'000 (Unaudited) | Preceding Year To Date (One quarter to 31 Mar 2024) RM'000 (Unaudited) | |
| Included in the Total Comprehensive Expense/Income for the period | d are the followings: | | | | |
| Interest income | (34,784) | (43,806) | (34,784) | (43,806) | |
| Other income including investment income | (418) | (460) | (418) | (460) | |
| Interest expense | 12,453 | 18,256 | 12,453 | 18,256 | |
| Depreciation and amortisation | 49,079 | 59,264 | 49,079 | 59,264 | |
| (Bad debts recovered)/ Bad debts written off | (80) | 248 | (80) | 248 | |
| Reversal of write down of inventories | (2,590) | (3,241) | (2,590) | (3,241) | |
| Property, plant and equipment write off | 2 | 24 | 2 | 24 | |
| Gain on disposal of investments | - | (91) | - | (91) | |
| Gain on disposal of property, plant and equipment | (1,184) | (335) | (1,184) | (335) | |
| Gain on disposal of assets classified as held for sale | - | (209,848) | - | (209,848) | |
| Reversal of impairment loss on assets | (468) | - | (468) | - | |
| Unrealised foreign exchange loss/ (gain) | 103,173 | (35,682) | 103,173 | (35,682) | |
| Realised foreign exchange gain | (18,696) | (8,273) | (18,696) | (8,273) | |

The selected explanatory notes form an integral part of, and, should be read in conjunction with, this interim financial report.



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CONDENSED CONSOLIDATED STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED 31 MARCH 2025

| • | Attributable to stockholders of the Non-distributable | | | | the Company Distributable | | | | |
|---|---|---------------------|--------------------|-----------------|----------------------------|-----------------|-----------|---------------------------|--------------|
| | Share capital | Translation reserve | Fair value reserve | Treasury stocks | Retained earnings | Capital reserve | Total | Non-controlling interests | Total equity |
| In thousands of RM At 1 January 2024 | 620,462 | 1,268,408 | 386,422 | (249) | 5,267,344 | 40,248 | 7,582,635 | 527,699 | 8,110,334 |
| Foreign currency translation differences for foreign operations | - | (12,022) | - | - | - | - | (12,022) | (110) | (12,132) |
| Fair value of financial assets | - | - | (63,749) | - | - | - | (63,749) | - | (63,749) |
| Total other comprehensive expense for the period | - | (12,022) | (63,749) | - | - | - | (75,771) | (110) | (75,881) |
| Profit for the period | - | - | - | - | 319,476 | - | 319,476 | 8,446 | 327,922 |
| Total comprehensive (expense)/ income for the period | - | (12,022) | (63,749) | - | 319,476 | - | 243,705 | 8,336 | 252,041 |
| Acquisition of non-controlling interest in subsidiaries | - | - | - | - | - | - | - | (270) | (270) |
| Total transactions with owners | - | - | - | - | - | - | - | (270) | (270) |
| At 31 March 2024 | 620,462 | 1,256,386 | 322,673 | (249) | 5,586,820 | 40,248 | 7,826,340 | 535,765 | 8,362,105 |
| In thousands of RM | | | | | | | | | |
| At 1 January 2025 | 620,462 | 913,529 | 315,921 | (969) | 5,624,611 | 40,248 | 7,513,802 | 488,657 | 8,002,459 |
| Foreign currency translation differences for foreign operations | - | (11,378) | - | - | - | - | (11,378) | (2,100) | (13,478) |
| Fair value of financial assets | - | - | (40,314) | - | - | - | (40,314) | - | (40,314) |
| Total other comprehensive expense for the period | - | (11,378) | (40,314) | - | - | - | (51,692) | (2,100) | (53,792) |
| Profit for the period | - | - | - | - | 90,859 | - | 90,859 | 3,817 | 94,676 |
| Total comprehensive (expense)/ income for the period | - | (11,378) | (40,314) | - | 90,859 | - | 39,167 | 1,717 | 40,884 |
| Acquisition of non-controlling interest in a subsidiary | - | - | - | - | (128) | - | (128) | 7 | (121) |
| Total transactions with owners | _ | - | - | - | (128) | - | (128) | 7 | (121) |
| At 31 March 2025 | 620,462 | 902,151 | 275,607 | (969) | 5,715,342 | 40,248 | 7,552,841 | 490,381 | 8,043,222 |

The selected explanatory notes form an integral part of, and, should be read in conjunction with, this interim financial report.



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CONDENSED CONSOLIDATED STATEMENT OF CASH FLOWS FOR THE PERIOD ENDED 31 MARCH 2025

| | Current Year To Date (One quarter to 31 Mar 2025) RM'000 (Unaudited) | Preceding Year To Date (One quarter to 31 Mar 2024) RM'000 (Unaudited) |
|--|--|--|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Profit before tax | 128,427 | 413,421 |
| Adjustments for: | | |
| Non-cash items | 152,479 | 65,477 |
| Non-operating items | (41,014) | (240,540) |
| Operating profit before working capital changes | 239,892 | 238,358 |
| Changes in working capital | (90,199) | (19,892) |
| Cash flows from operating activities | 149,693 | 218,466 |
| Dividend received, net | 992 | 420 |
| Tax paid | (23,025) | (22,679) |
| Payment of retirement benefits | (500) | (469) |
| Net cash flows from operating activities | 127,160 | 195,738 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Capital expenditure | (64,217) | (504,154) |
| Proceeds from disposal of assets classified as held for sale | - | 240,318 |
| Purchase of investments | (1,048,453) | (315,588) |
| Proceeds from disposal of investments | 865,839 | 282,112 |
| Interest received | 36,348 | 48,635 |
| Acquisition of non-controlling interest in a subsidiary | (121) | - |
| Decrease in short term investments, net | 19,430 | 1,242,856 |
| Net cash flows (used in)/ from investing activities | (191,174) | 994,179 |

| CONSOLIDATED STATEMENT OF CASH FLOWS (Cont'd | Current Year To Date (One quarter to 31 Mar 2025) RM'000 (Unaudited) | Current Year To Date (One quarter to 31 Mar 2024) RM'000 (Unaudited) |
|---|--|--|
| CASH FLOWS FROM FINANCING ACTIVITIES | | |
| Bank borrowings (net) Lease liabilities (net) | 11,218 888 | 519,468 (7,286) |
| Changes in fixed deposits pledged for banking facilities Interest paid | 7,827 (11,633) | (45,041) (20,593) |
| Net cash flows from financing activities | 8,300 | 446,548 |
| Net (decrease)/ increase in cash and cash equivalents | (55,714) | 1,636,465 |
| Cash and cash equivalents at 1 January | 2,952,713 | 1,872,866 |
| Effects of exchange rates on cash and cash equivalents | (37,723) | 4,403 |
| Cash and cash equivalents at 31 March (Note 1) | 2,859,276 | 3,513,734 |
| <u>NOTE</u> | | |
| 1 Cash and cash equivalents consist of: - | RM'000 | RM'000 |
| Cash and bank balances | 589,540 | 828,822 |
| Fixed deposits | 2,360,069 | 3,133,314 |
| Unit trust money market funds | 284,995 | 375,282 |
| Large | 3,234,604 | 4,337,418 |
| Less: Deposits pledged | (375,328) | (823,684) |
| | 2,859,276 | 3,513,734 |

The selected explanatory notes form an integral part of, and, should be read in conjunction with, this interim financial report.

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

1. Basis of Preparation

The interim financial report is unaudited and has been prepared in compliance with MFRS 134, Interim Financial Reporting and the additional disclosure requirements as in Part A of Appendix 9B of the Revised Listing Requirements.

The interim financial report should be read in conjunction with the most recent annual audited financial statements of the Group for the year ended 31 December 2024. These explanatory notes provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the year ended 31 December 2024.

The accounting policies and methods of computation adopted by the Group in this interim financial report are consistent with the most recent annual audited financial statements for the year ended 31 December 2024.

The adoption of the following amendments and annual improvements to existing accounting standards that came into effect on or after 1 January 2025 which are applicable to the Group, did not have any significant financial impact on the condensed consolidated interim financial statements upon their initial application.

MFRS Accounting Standards, interpretations and amendments effective for annual periods beginning on or after 1 January 2025

• Amendments to MFRS 121, The Effects of Changes in Foreign Exchange Rates – Lack of Exchangeability

MFRS Accounting Standards, Amendments and IC Interpretations issued but not yet effective:

MFRS Accounting Standards, interpretations and amendments effective for annual periods beginning on or after 1 January 2026

- Amendments to MFRS 9, Financial Instruments and MFRS 7, Financial Instruments: Disclosures Classification and Measurement of Financial Instruments
- Amendments that are part of Annual Improvements Volume 11:
 - Amendments to MFRS 1, First-time Adoption of Malaysian Financial Reporting Standards
 - Amendments to MFRS 7, Financial Instruments: Disclosures
 - Amendments to MFRS 9, Financial Instruments
 - Amendments to MFRS 10, Consolidated Financial Statements
 - Amendments to MFRS 107, Statement of Cash Flows
- Amendments to MFRS 9, Financial Instruments and MFRS 7, Financial Instruments: Disclosures Contracts Referencing Nature-dependent Electricity

MFRS Accounting Standards, interpretations and amendments effective for annual periods begininng on or after 1 January 2027

- MFRS 18, Presentation and Disclosure in Financial Statements
- MFRS 19, Subsidiaries without Public Accountability: Disclosures

MFRS Accounting Standards, interpretations and amendments effective for annual periods beginning on or after a date yet to be confirmed

• Amendments to MFRS 10, Consolidated Financial Statements and MFRS 128, Investments in Associates and Joint Ventures – Sale or Contribution of Assets between an Investor and its Associate or Joint Venture

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

1. Basis of Preparation (Cont'd)

The Group will adopt the above pronouncements when they become effective in the respective financial periods. These pronouncements are not expected to have a material impact on the financial statements of the Group upon their initial recognition.

2. Auditors' Qualification

There's no qualification on the audit report of the preceding annual financial statements of Oriental Holdings Berhad.

3. Seasonal Cyclical Factors

Majority of the business operations of the Group are generally in tandem with the prevailing economic conditions where the Group operates with the exception of a few sectors. Commodity price is the most significant determinant of the level of profitability for the plantation sector although seasonal factor such as climatic condition also plays a part in determining the production level.

4. Exceptional Items

There were no material exceptional items for the period under review.

5. Changes in Estimates

There were no material changes in estimates of amounts reported in prior financial period.

6. Debt and Equity Securities

There were no issuance and repayment of debt and equity stocks, stock buy-backs, stock cancellations, stocks held as treasury stocks and resale of treasury stocks for the current financial period to date.

7. Dividends Paid

Since the end of the previous financial year, there was no dividend paid during the current quarter.

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

8. Segment Revenue and Results

| | | | | | Investment | | | | | |
|-------------|--|--|--|--|---|---|---|--|---|---|
| | | | | | properties & | | | | | |
| | | | | | trading of | | | | | Total per |
| Automotive | | | | | building | | | | | consolidated |
| and related | Plastic | Hotels and | | Investment | material | | Total of all | Reconciliation/ | | financial |
| products | products | resorts | Plantation | holding | products | Healthcare | segments | Elimination | Notes | statements |
| RM'000 | RM'000 | RM'000 | RM'000 | RM'000 | RM'000 | RM'000 | RM'000 | RM'000 | | RM'000 |
| | | | | | | | | | | |
| 800,941 | 62,882 | 64,700 | 338,863 | 1,087 | 110,550 | 33,869 | 1,412,892 | - | | 1,412,892 |
| 7,057 | 224 | 10 | - | - | - | 4 | 7,295 | (7,295) | _ | _ |
| 807,998 | 63,106 | 64,710 | 338,863 | 1,087 | 110,550 | 33,873 | 1,420,187 | (7,295) | - | 1,412,892 |
| | | | | | | | | | | |
| 53,852 | 4,638 | 19,529 | 61,848 | (22,169) | 401 | 5,700 | 123,799 | 4,628 | Α _ | 128,427 |
| | | | | | | | | | | |
| 3,628,404 | 353,331 | 1,181,440 | 3,731,018 | 553,073 | 1,035,054 | 265,824 | 10,748,144 | 849,511 | В | 11,597,655 |
| | and related products RM'000 800,941 7,057 807,998 | and related products Plastic products RM'000 RM'000 800,941 62,882 7,057 224 807,998 63,106 53,852 4,638 | and related products Plastic products Hotels and resorts RM'000 RM'000 RM'000 800,941 62,882 64,700 7,057 224 10 807,998 63,106 64,710 53,852 4,638 19,529 | and related products Plastic products Hotels and resorts Plantation RM'000 800,941 62,882 64,700 338,863 7,057 224 10 - 807,998 63,106 64,710 338,863 53,852 4,638 19,529 61,848 | and related products Plastic products Hotels and resorts Plantation Plantation Investment holding Plantation RM'000 RM'000 RM'000 RM'000 RM'000 RM'000 800,941 62,882 64,700 338,863 1,087 7,057 224 10 - - 807,998 63,106 64,710 338,863 1,087 53,852 4,638 19,529 61,848 (22,169) | Automotive and related products Plastic products Hotels and resorts Plantation Plantation Plantation Investment Plantation Products RM'000 RM'000 | Automotive and related products Plastic products Hotels and resorts Plantation Plantation Investment holding Products Products products Healthcare Plantation Products 800,941 62,882 64,700 338,863 1,087 110,550 33,869 7,057 224 10 - - - - 4 807,998 63,106 64,710 338,863 1,087 110,550 33,873 53,852 4,638 19,529 61,848 (22,169) 401 5,700 | Automotive and related products RM'000 Plastic RM'000 Hotels and RM'000 Plantation RM'000 Investment RM'000 material RM'000 Total of all RM'000 800,941 62,882 64,700 338,863 1,087 110,550 33,869 1,412,892 7,057 224 10 - - - 4 7,295 807,998 63,106 64,710 338,863 1,087 110,550 33,869 1,412,892 53,852 4,638 19,529 61,848 (22,169) 401 5,700 123,799 | Automotive and related products Plastic resorts Hotels and Plantation Plantation Investment holding products material products Healthcare segments Elimination RM'000 800,941 62,882 64,700 338,863 1,087 110,550 33,869 1,412,892 7,057 224 10 4 7,295 (7,295) 807,998 63,106 64,710 338,863 1,087 110,550 33,873 1,420,187 (7,295) 53,852 4,638 19,529 61,848 (22,169) 401 5,700 123,799 4,628 | Automotive and related products products RM'000 Hotels and RM'000 Plantation RM'000 Investment RM'000 material RM'000 Total of all Reconciliation/ products segments Elimination RM'000 Notes 800,941 62,882 64,700 338,863 1,087 110,550 33,869 1,412,892 ———————————————————————————————————— |

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

8. Segment Revenue and Results (Cont'd)

Notes Nature of reconciliations to arrive at amounts reported in the consolidated interim financial report

A The following items are added to/ (deducted from) segment profit to arrive at "Profit before tax" presented in the condensed consolidated statement of profit or loss and other comprehensive income:

| | 31 March 2025 |
|--------------------------------|---------------|
| | RM'000 |
| Share of results of associates | 17,081 |
| Finance costs | (12,453) |
| | 4,628 |

B The following items are added to segment assets to arrive at total assets reported in the condensed consolidated statement of financial position:

| | 31 March 2025 |
|--------------------------|---------------|
| | RM'000 |
| Investment in associates | 675,099 |
| Current tax assets | 24,553 |
| Deferred tax assets | 149,859 |
| | 849,511 |

9. Material Post Balance Sheet Events

On 15 May 2025, the Company has entered into a Memorandum of Understanding with LBS Bina Group Berhad, to develop all that pieces and or parcels of land with total areas measuring approximately 561 acres located at Klebang, Melaka into mixed development comprising of industrial and commercial buildings ("Proposed Development") in phases, on joint venture basis for a period of 15 years from the date of commencement of the first phase of the Proposed Development.

10. Changes in Group's Composition

There were no changes in the composition of the Group during the current financial period to-date other than the following:-

- (i) On 13 January 2025, Melaka Straits Medical Centre Sdn. Bhd, a 51.7% subsidiary of the company incorporated a wholly-owned subsidiary named Oriental MISH Sdn. Bhd. ("OMISH"). The initial issued share capital is 1 ordinary share at an issue price of RM1. The intended principal activity of OMISH is to operate as a minimally invasive surgical hospital.
- (ii) On 14 January 2025, the Company acquired an additional 0.2% interest in Armstrong Auto Parts Sdn. Bhd. ("AAP"), a 94.8% owned subsidiary, from non-controlling interest for a total purchase consideration of RM121,500 in cash. Subsequent to the acquisition, AAP became a 95.0% owned subsidiary of the Company.

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

10. Changes in Group's Composition (Cont'd)

- (iii) On 27 January 2025, Armstrong Trading & Supplies Sdn. Bhd. ("ATS"), a 95.0% subsidiary of the Company invested in an overseas trading company located in China, Chongqing Armstrong Technology Co. Limited ("CAT") to form a joint-venture trading arm for a total cash consideration of RM91,950 (CNY150,000), representing 30% equity interest in CAT. CAT is aimed at facilitating the sales of cable products across the Asia region that had experienced high costs arising from aging machinery and labour intensity.
- (iv) On 24 April 2025, the Company subscribed for 150,000 Redeemable Preference Shares in Ultra Green Sdn. Bhd., a wholly-owned subsidiary of Kah Motor Company Sdn. Bhd., which in turn is a wholly-owned subsidiary of the Company, for a cash consideration of RM15,000,000.
- (v) On 27 May 2025, Kah Motor Company Sdn. Berhad, a wholly-owned subsidiary of the Company incorporated a wholly-owned subsidiary named Kah Motor Singapore Pte. Ltd. ("KMS"). The initial issued share capital is 1 ordinary share at an issue price of SGD1. The intended principal activities of KMS are the retail sale of motor vehicles (except motorcycles and scooters) and the repair and maintenance of motor vehicles, including the installation of parts and accessories.
- (vi) On 27 May 2025, Kah Motor Company Sdn. Berhad, a wholly-owned subsidiary of the Company incorporated a wholly-owned subsidiary named Kah Investments Singapore Pte. Ltd. ("KIS"). The initial issued share capital is 1 ordinary share at an issue price of SGD1. The intended principal activities of KIS are investment holding and the provision of management consultancy services.

11. Changes in Contingent Liabilities and Assets and Changes in Material Litigations

There were no contingent liabilities and assets at the end of the reporting period.

Neither the Company nor any of its subsidiaries is engaged in any material litigation, either as plaintiff or defendant and the Directors are not aware of any proceedings pending or threatened, against the Company or any of its subsidiaries or of any facts likely to give rise to any proceedings which might materially affect the position or business of the Company or any of its subsidiaries, financially or otherwise.

12. Review of Group's Performance

Overall Review

The Group recorded year to date revenue of RM 1,412.9 million, an increase of 18.8% compared to RM 1,189.3 million in the corresponding period last year. The increase in revenue was mainly due to higher contribution from plantation segment with overall increase in commodities prices and volume as well as higher contribution from automotive segment especially from retail operations in Singapore.

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

12. Review of Group's Performance (Cont'd)

The Group recorded an operating profit of RM 123.8 million (Q1FY24: RM 427.6 million), decreased by RM 303.8 million and profit before tax of RM 128.4 million compared to RM 413.4 million in the corresponding period last year mainly attributed from lower operating profit from all business segments except for healthcare segment whilst in the corresponding period last year included a gain on disposal of Bayview Eden Melbourne Hotel in Australia of RM 209.8 million which was completed in March 2024.

Segmental Analysis

Performance for each operating segment is as follows:-

The revenue from the automotive segment increased by 14.8% to RM 800.9 million whilst operating profit decreased by 13.6% to RM 53.9 million respectively.

For the retail operations in Singapore, revenue increased by 57.8% mainly due to higher number of cars sold by 91.6% driven by the consistent rise in Certificate of Entitlement ("COE") quotas. Despite increase in revenue, operating profit decreased by 5.5% mainly due to lower gross profit margin impacted by high COE prices.

For the retail operations in Malaysia, revenue increased by RM 4.3 million while recorded slightly higher operating profit by RM 0.6 million. Higher revenue and operating profit were attributed to higher number of cars sold by 5.1% spurred by high demand for Civic, City and BYD models as Kah Progression Auto Sdn. Bhd. has been appointed as dealer for BYD-branded vehicles with business commencement in Q2FY24.

The plantation segment generated a revenue of RM 338.9 million, a significant increase of 92.1% compared to corresponding period last year of RM 176.4 million and recorded an operating profit of RM 61.8 million (Q1FY24: RM 66.1 million). Higher revenue was attributed to the higher in FFB, CPO and PK selling prices by 12.1% (Q1FY25: RM 827/MT; Q1FY24: RM 738/MT), 17.4% (Q1FY25: RM 4,128/MT; Q1FY24: RM 3,516/MT) and 74.9% (Q1FY25: RM 3,087/MT; Q1FY24: RM 1,765/MT) respectively as well as higher CPO volume by 78.0%. Despite significant increase in revenue, lower operating profit was attributed to realised and unrealised foreign exchange loss of RM 59.1 million (Q1FY24: realised and unrealised foreign exchange gain of RM 16.3 million) on the weakening of IDR against the CHF and JPY denominated borrowings.

The plastic segment recorded a decrease in revenue of 14.2% to RM 62.9 million (Q1FY24: RM 73.3 million) with decrease in operating profit of 47.7% to RM 4.6 million (Q1FY24: RM 8.8 million) respectively. Lower revenue and operating profit were attributed to lower sales orders from domestic automotive customers amid phasing out of current HR-V model as awaiting launching of facelift model and competition from China car models.

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

12. Review of Group's Performance (Cont'd)

Hotels and resorts segment recorded a decrease in revenue of 17.9% to RM 64.7 million (Q1FY24: RM 78.8 million) while recorded a decrease in operating profit of RM 19.5 million (Q1FY24: RM 242.4 million). Lower revenue was mainly due to overall lower average occupancy rates and average room rates especially from Australia, Singapore and United Kingdom hotels as slow pick-up in bookings. Significant decrease in operating profit was mainly attributed to gain on disposal of Bayview Eden Melbourne Hotel in Australia of RM 209.8 million in Q1FY24. Excluded the gain on disposal, operating profit in 2025 decreased by 40.2%.

Revenue from the investment holding segment decreased by 8.3% to RM 1.1 million (Q1FY24: RM 1.2 million) and recorded an operating loss of RM 22.2 million (Q1FY24: operating profit of RM 31.3 million). Lower revenue was mainly due to lower dividend income received from other investments. Operating loss was attributed to realised and unrealised foreign exchange loss of RM 20.9 million (Q1FY24: realised and unrealised foreign exchange gain of RM 22.3 million) on the weakening of USD against the JPY, SGD and CHF denominated borrowings.

The investment properties and trading of building material products segment recorded a decrease of 14.9% in revenue to RM 110.6 million (Q1FY24 : RM 129.9 million) and lower operating profit of RM 0.4 million (Q1FY24 : RM 11.8 million) in tandem with lower sales volume resulting to reduction in economies of scale.

Healthcare segment's revenue increased by 5.6% to RM 33.9 million (Q1FY24 : RM 32.1 million) and operating profit increased to RM 5.7 million (Q1FY24 : RM 4.9 million) attributed to higher interest income from fund placements with constant number of patients.

13. Material Change in Profit/ Loss Before Taxation ("PBT"/ "LBT") reported as compared with the immediate preceding quarter

Overall Review

The Group's revenue for the first quarter of 2025 was RM 1,412.9 million, a decrease of RM 16.9 million or 1.2% from RM 1,429.8 million in Q4FY24 with overall decrease in revenue except for plantation segment.

The Group recorded an operating profit of RM 123.8 million (Q4FY24: RM 184.3 million), decreased by RM 60.5 million and profit before tax of RM 128.4 million compared to profit before tax of RM 180.2 million for Q4FY24 mainly attributed from lower operating profit from all business segments except for investment properties and trading of building material products segment.

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

13. Material Change in Profit/ Loss Before Taxation ("PBT"/ "LBT") reported as compared with the immediate preceding quarter (Cont'd)

Segmental Analysis

Performances of each operating segment as compared to the immediate preceding quarter are as follows:-

Revenue from the automotive segment decreased by 4.0% to RM 800.9 million (Q4FY24: RM 834.0 million) with decrease in operating profit by 36.2% to RM 53.9 million (Q4FY24: RM 84.5 million). The decrease in revenue was mainly attributed to lower number of cars sold by 9.3% from retail operations in Malaysia. Lower operating profit was mainly from retail operations in Singapore with lower gross profit margin impacted by high COE prices.

The plantation segment generated a revenue of RM 338.9 million, an increase of 22.1% compared to immediate preceding quarter of RM 277.5 million and recorded an operating profit of RM 61.8 million (Q4FY24: RM 81.1 million). Higher revenue was attributed to the increase in CPO sales volume and selling price by 7.8% and 7.4% respectively whilst lower operating profit was attributed to realised and unrealised foreign exchange loss of RM 59.1 million (Q4FY24: realised and unrealised foreign exchange gain of RM 4.0 million) on the weakening of IDR against the CHF and JPY denominated borrowings.

Revenue from the plastic segment decreased by 9.4% to RM 62.9 million (Q4FY24: RM 69.4 million) with decrease in operating profit of 50.0% to RM 4.6 million (Q4FY24: RM 9.2 million). Lower revenue and operating profit were attributed to lower sales orders from domestic automotive customers impacted by influx of electric vehicles (EV) as well as slow progress in launching of new models from customers leading to margin compression from competition.

Hotels and resorts segment recorded a decrease in revenue of 10.3% to RM 64.7 million (Q4FY24: RM 72.1 million) and recorded lower operating profit of RM 19.5 million (Q4FY24: RM 27.9 million). Lower revenue and operating profit were mainly due to lower average occupancy rates and average room rates especially from Australia and United Kingdom hotels impacted by lack of function events and decrease in bookings during off-peak season.

Revenue from the investment holding segment decreased to RM 1.1 million (Q4FY24: RM 23.9 million) and recorded an operating loss of RM 22.2 million (Q4FY24: operating profit of RM 66.3 million). Lower revenue was mainly attributed to lower dividend income from other investments. Operating loss was attributed to realised and unrealised foreign exchange loss of RM 20.9 million (Q4FY24: realised and unrealised foreign exchange gain of RM 32.3 million) on the weakening of USD against the JPY, SGD and CHF denominated borrowings.

The investment properties and trading of building material products segment recorded a 3.4% decrease in revenue to RM 110.6 million (Q4FY24: RM 114.5 million) in tandem with lower sales volume. Turnaround into operating profit of RM 0.4 million (Q4FY24: operating loss of RM 94.1 million) was mainly due to no additional provision for impairment loss of investment properties in Australia and reclaimed land in Melaka in Q1FY25 (Q4FY24: impairment loss of RM 97.5 million).

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

13. Material Change in Profit/ Loss Before Taxation ("PBT"/ "LBT") reported as compared with the immediate preceding quarter (Cont'd)

Healthcare segment's revenue decreased by 11.7% to RM 33.9 million (Q4FY24: RM 38.4 million) and operating profit decreased to RM 5.7 million (Q4FY24: RM 9.4 million) attributed to decrease in gross profit margin from lower operation theatre cases as well as lower number of patients by 11.9%.

14. Current Year Prospects

The International Monetary Fund (IMF) has cut the global growth projections to 2.8% in 2025 and to 3% in 2026 from 3.3% for both years in the previous forecast, citing century-high US tariffs.

The automotive industry has witnessed substantial transformations driven by rapid evolution of new technologies towards electrification and autonomous vehicles, regulatory shifts, evolving consumer demands, interest rates and global events. Aligning with Honda Motor's global strategy towards electrification push, Honda Malaysia has recently officially launched its EV: the Honda e:N1 in Malaysia, marking the brand's first entry into the local EV market. Management will continue enhance its sales and after-sales services with strong promotional campaigns while staying well-informed as the automotive industry navigates the uncertainties that lie ahead in 2025.

For Singapore market, COE prices have been on an upward trend in 2025 across all categories especially in bidding exercises in March and May 2025 driven by heightened demand and limited supply. Up to 20,000 additional COEs will be progressively injected across all vehicle categories from February 2025 over the next few years, taking into account the upcoming implementation of the ERP 2.0 system for managing traffic congestion.

The plastic segment continues to face competitive environment from other industry players i.e., automotive sector although the sector is seeing positive signs of recovery. Management will continue to exercise cost rationalisation and productivity improvement.

The plantation segment's management will take necessary steps to ensure that all estates and mills remain efficient, cost effective and competitive. The forex exposure of the borrowings will be closely monitored and managed.

In 2025, the travel industry landscape is more dynamic and constantly evolving than ever before, shaped by a convergence of economic, technological and social drivers. UN Tourism expects international tourism arrivals in 2025 to grow 3% to 5% compared with 2024, as long as global economic conditions remain favourable, inflation continues to recede, and geopolitical conflicts do not escalate. The hotels and resorts segment committed to elevating guest experiences, sustaining competitive pricing, and delivering exceptional service to strengthen the hotels' position in the market.

The healthcare segment will continue to focus on strengthening brand awareness and positioning the hospital for sustainable growth.

The Board will continue to demonstrate resilience by placing emphasis on improving our efficiency and look forward to seek business opportunities to add synergy to existing business.

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

15. Variance of Actual Profit from Forecast Profit/Profit Guarantee

Not Applicable.

16. Taxation

| | Individua | al Quarter | Cumulative Quarter | | | |
|-----------------------|-------------|-------------|--------------------|-------------|--|--|
| | Current | Preceding | Current | Preceding | | |
| | Year | Year | Year | Year | | |
| | Quarter | Quarter | To date | To date | | |
| | 31 Mar 25 | 31 Mar 24 | 31 Mar 25 | 31 Mar 24 | | |
| | RM'000 | RM'000 | RM'000 | RM'000 | | |
| | (Unaudited) | (Unaudited) | (Unaudited) | (Unaudited) | | |
| Current taxation | | | | | | |
| Malaysian taxation | | | | | | |
| - Based on profit for | | | | | | |
| the period | 6,190 | 4,811 | 6,190 | 4,811 | | |
| - Under provision in | | | | | | |
| respect of prior | | | | | | |
| period | 85 | 420 | 85 | 420 | | |
| | 6,275 | 5,231 | 6,275 | 5,231 | | |
| Foreign taxation | | | | | | |
| - Based on profit for | | | | | | |
| the period | 36,768 | 33,153 | 36,768 | 33,153 | | |
| | 43,043 | 38,384 | 43,043 | 38,384 | | |
| | | | | | | |
| Deferred taxation | | | | | | |
| - Current period | 3,168 | 46,856 | 3,168 | 46,856 | | |
| - (Over)/ Under | | | | | | |
| provision in respect | | | | | | |
| of prior period | (12,460) | 259 | (12,460) | 259 | | |
| | (9,292) | 47,115 | (9,292) | 47,115 | | |
| | | | | | | |
| | 33,751 | 85,499 | 33,751 | 85,499 | | |
| | , | , | , | ,.// | | |

17. Status of Corporate Proposals

There were no corporate proposals that have been announced by the Company but not completed at the date of this announcement save for the Stock Buy-Back which was approved by the stockholders at the Annual General Meeting on 13 June 2024 for the buy-back of up to 10% or up to 62,039,363 ordinary stocks. There were no stocks buy-back for the period to date.

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

18. Group Borrowings

| | Borrowings denominated in | | | | | | |
|------------------------------|---------------------------|-------------|--------------------|----------------------------------|---------------------------|--|--|
| | Interest | Ringgit | ← Foreign Curr | encies> | • | | |
| Short Term | rate % | RM'000 I | Source Currency | RM Equivalent RM'000 II | Total RM'000 I + II | | |
| Hire purchase financing | 4.3 - 7.5 | 751 | - | - | 751 | | |
| Borrowings – secured | | | | | | | |
| -Revolving credit | 1.3 - 1.4 | _ | JPY 11.805 billion | 348,545 | 348,545 | | |
| | 1.1 - 1.7 | - | CHF 0.226 billion | 1,136,038 | 1,136,038 | | |
| | 3.7 - 4.1 | - | SGD 0.001 billion | 2,786 | 2,786 | | |
| -Term loans | 4.3 - 4.6 | 382 | SGD 0.003 billion | 7,860 | 8,242 | | |
| Borrowings – unsecured | | | | | | | |
| -Bankers acceptance | 4.0 - 4.3 | 19,951 | - | - | 19,951 | | |
| -Revolving credit | 1.2 - 3.8 | 55,000 | JPY 0.640 billion | 18,809 | 73,809 | | |
| | 0.7 - 2.0 | - | CHF 0.084 billion | 422,725 | 422,725 | | |
| | | 76,084 | | 1,936,763 | 2,012,847 | | |
| Long Term | | | | | | | |
| Hire purchase financing | 4.3 - 7.5 | 1,433 | - | - | 1,433 | | |
| Borrowings – secured | | | | | | | |
| -Revolving credit | 3.7 - 4.1 | - | SGD 0.029 billion | 98,741 | 98,741 | | |
| Term loans | 4.3 - 4.6 | 1,471 | SGD 0.026 billion | 87,219 | 88,690 | | |
| Revolving credit - unsecured | 1.0 - 3.8 | 150,000 | CHF 0.083 billion | 417,777 | 567,777 | | |
| | | 152,904 | | 603,737 | 756,641 | | |
| Total Borrowings | : | 228,988 | | 2,540,500 | 2,769,488 | | |

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

19. Trade receivables

The ageing analysis of trade receivables (included under trade and other receivables category) as at 31 March 2025 is as follows:

| | RM'000 | % |
|-----------------------------|---------|-------|
| Not past due | 316,316 | 88.4 |
| Past due less than 3 months | 35,728 | 10.0 |
| Past due 3-6 months | 5,320 | 1.5 |
| Past due 6-12 months | 353 | 0.1 |
| Past due more than 1 year | 67 | 0.0 |
| | 357,784 | 100.0 |

The Group did not impair the past due trade receivables but monitor these receivables closely. No bad and past due debts are anticipated that could materially affect the financial results and financial position of the Group as a whole.

20. Changes in Material Litigations

Not applicable.

21. Dividend Proposed

A final single tier dividend of 20 sen per ordinary stock totalling RM124,052,366 have been recommended by the Directors in respect of the year ended 31 December 2024 payable on 17 July 2025, subject to approval of the stockholders at the forthcoming Annual General Meeting.

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SELECTED EXPLANATORY NOTES TO THE INTERIM FINANCIAL REPORT 31 MARCH 2025 (Cont'd)

22. Basic Earnings per Stock

The basic earnings per stock are computed based on the net profit for the year divided by the weighted average number of stocks in issue.

| | Individual Quarter | | Cumulative Quarters | |
|---|--------------------|--------------|---------------------|---------------|
| | | | Current | Preceding |
| | Current | Preceding | Year To Date | Year To Date |
| | Year Quarter | Year Quarter | (One quarter | (One quarter |
| | 31 Mar 25 | 31 Mar 24 | to 31 Mar 25) | to 31 Mar 24) |
| | RM'000 | RM'000 | RM'000 | RM'000 |
| | (Unaudited) | (Unaudited) | (Unaudited) | (Unaudited) |
| Net profit for the period attributable to | | | | |
| Stockholders of the Company (RM'000) | 90,859 | 319,476 | 90,859 | 319,476 |
| Weighted average number of stocks in issue ('000) | 620,354 | 620,362 | 620,354 | 620,362 |
| Basic earnings per | | | | |
| stock (sen) | 14.65 | 51.50 | 14.65 | 51.50 |

By Order of the Board

ONG TZE-EN
Company Secretary

DATED THIS 28 MAY 2025